

DELPHI

9063

DELPHI SAGINAW STEERING SYSTEM  
3900 HOLLAND RD.  
SAGINAW MI  
48601

SHIP TO:  
(3SI) SERVICE ORDERS  
3900 HOLLAND RD  
SAGINAW MI  
48601

US

PURCHASE

PAGE 1

ORDER: S2S45240

VENDOR NUMBER 02-099-1696  
THE SERVICES CO  
UNIVERSAL INSPECTION DIV  
3870 E WASHINGTON RD  
SAGINAW MI  
48601

INVOICE TO:  
DELPHI  
SEE INVOICE  
INSTRUCTIONS 00  
00000

US

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.  
(2) copies of your packing slip must accompany each shipment.  
Item Identification Number(s) must be shown on Packing Slips and Invoices.  
Invoice Attr: Accounts Payable  
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.  
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.  
This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.  
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Herein Apply.

ORDER DATE 10/24/03	PHONE: 989-757-4117 G KELCH
ALTERATION ISSUE DATE	S21 Buyer
ALTERATION EFFECTIVE DATE	PURCHASING AGENT

2ND DAY OF 2ND MONTH

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED  
SHIPPING POINT

SHIP VIA  
SEE BELOW

QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFC NUMBER	DATE REQUIRED	TAX CODE %	BASE UNIT PRICE	PRICE MULTIPLE	UNIT
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60000 PR326576 001

THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY  
USD DOLLAR (UNITED STATES)

10/31/03 B 0.00%

1.0000

DOI

STRAIGHT TIME SORTING HOURS - 19.50/HR  
OVERTIME SORTING HOURS - 25.35/HR  
DOUBLE TIME SORTING HOURS - 35.10/HR  
WHO ORDERED: G.ROVOLL/757-5951

ALL INVOICES MUST BE SENT TO: G.ROVOLL/757-5951  
AT DELPHI SAGINAW TO INSURE  
PAYMENT. FAILURE TO DO SO MAY RESULT  
IN NON-PAYMENT OF INVOICES. PURCHASE ORDER  
NUMBER AND APPROPRIATE ITEM IDENTIFICATION  
NUMBERS MUST APPEAR ON ALL INVOICES. (IN)  
\*RIGHT TO AUDIT\* (ZH)

BY ACCEPTANCE OF THIS PURCHASE ORDER THE SELLER OF  
GOODS AND/OR SERVICES GRANTS BUYER THE RIGHT TO AUDIT  
ALL CHARGES AND AGREES THAT ALL RECORDS SUPPORTING  
CHARGES (INCLUDING THOSE OF SUBSIDIARIES AND AFFILI-  
ATES TO WHOM WORK HAS BEEN CONTRACTED) WILL BE  
AVAILABLE FOR AUDIT BY DELPHI AUTOMOTIVE FOR  
A PERIOD OF ONE (1) YEAR BEYOND FINAL PAYMENT.  
\*\*\*\*\*SALES TAX CODES\*\*\*\*\* (TX)  
PLEASE NOTE OUR SALES TAX CLASSIFICATIONS FOR THIS  
PURCHASE ORDER ITEM. BE AWARE OF THE NONTAXABLE



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

DELPHI SAGINAW STEERING SYSTEMS  
3900 HOLLAND AVE.

Saginaw, MI 48601

ATTN.: GREG ROVOLL

INVOICE: 005714

HES CONTACT: Les Lambert

DATE: 12/14/03

PURCHASE ORDER # S2S45240

DESCRIPTION:

OFF-SITE  
JOB# 890E906300

SHIPPER# 99999

<u>ITEM CODE</u>	<u>QUNT.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
(172.3 HRS) STR TIME SORTING HOURS-\$19.50/HR	3359.85	\$1.00	\$3,359.85
(32.1 HRS) OVERTIME SORTING HOURS-\$25.35/HR	813.74	\$1.00	\$813.74
(27.4) DOUBLE TIME SORTING HOURS-\$35.10/HR	961.74	\$1.00	\$961.74
PERIOD ENDING 12/14/03			
		TOTAL AMOUNT	\$5,135.33

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000

Received By: \_\_\_\_\_

Date: \_\_\_\_\_



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

DELPHI SAGINAW STEERING SYSTEMS  
3900 HOLLAND AVE.

Saginaw, MI 48601

ATTN: GREG ROVOLL

INVOICE: 0055930

HES CONTACT: Lee Lambert

DATE: 12/21/03

PURCHASE ORDER # S2845240

DESCRIPTION:

OFF-SITE  
JOB# 890F906300

SHIPPER# 99999

<u>ITEM CODE</u>	<u>QUNT.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
(184.2 HRS) STR TIME SORTING HOURS-\$19.50/HR	3591.90	\$1.00	\$3,591.90
(28 HRS) OVERTIME SORTING HOURS-\$25.35/HR	709.80	\$1.00	\$709.80
(38 HRS) DOUBLE TIME SORTING HOURS-\$35.10/HR	1333.80	\$1.00	\$1,333.80
PERIOD ENDING 12/21/03			
		TOTAL AMOUNT	\$5,635.50

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000

Received By: \_\_\_\_\_

Date: \_\_\_\_\_



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

DELPHI SAGINAW STEERING SYSTEMS  
3900 HOLLAND AVE.

Saginaw, MI 48601

ATTN: GREG ROVOLL

INVOICE: 005985

HES CONTACT: Lee Lambert

DATE: 12/28/03

PURCHASE ORDER # S2845240

DESCRIPTION:

OFF-SITE  
JOB# 890G906300

SHIPPER# 99999

<u>ITEM CODE</u>	<u>QUNT.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
(70.7 HRS) STR TIME SORTING HOURS-\$19.50/HR	1378.65	\$1.00	\$1,378.65
(0 HRS) OVERTIME SORTING HOURS-\$25.35/HR	0.00	\$1.00	\$0.00
(0 HRS) DOUBLE TIME SORTING HOURS-\$35.10/HR	0.00	\$1.00	\$0.00
PERIOD ENDING 12/21/03			
		TOTAL AMOUNT	\$1,378.65

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

Notes:

SHIPPER / INVOICE



Ancon Prototype & Machine | Universal Tool | Universal Inspection | Universal Manufacturing

H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400

Delphi  
3900 Holland Ave  
Saginaw, MI 48601  
United States

Invoice Number 006540  
Invoice Date January 16, 2004  
PO Number  
Contract  
Job Description: 89-0-J9063-00

Page 1 of 2

Manager LEE LAMBERT

Job Description: On-Site Delphi Sort

	Current Qty	Rate	Current Amount
Labor	1.00	4,112.75	4,112.75
Invoice Total			<u>4,112.75</u>

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

Date: \_\_\_\_\_



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

DELPHI SAGINAW STEERING SYSTEMS  
3900 HOLLAND AVE.

Saginaw, MI 48601

ATTN: GREG ROVOLL

INVOICE: 006103

HES CONTACT: Lee Lambert

DATE: 01/02/2004

PURCHASE ORDER # S2S45240

DESCRIPTION:

OFF-SITE  
JOB# 890H906300

SHIPPER# 99999

ITEM CODE	QUNT.	UNIT PRICE	AMOUNT
(12.6 HRS) STR TIME SORTING HOURS-\$19.50/HR	245.70	\$1.00	\$245.70
(16.2 HRS) OVERTIME SORTING HOURS-\$25.35/HR	410.67	\$1.00	\$410.67
(18 HRS) DOUBLE TIME SORTING HOURS-\$35.10/HR	631.80	\$1.00	\$631.80
PERIOD ENDING 12/21/03			
		TOTAL AMOUNT	\$1,288.17

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
PO BOX 274201

Received By: \_\_\_\_\_

Date: \_\_\_\_\_





DELPHI SAGINAW STEERING SYSTEMS  
3900 HOLLAND AVE.

Saginaw, MI 48601

ATTN.: GREG ROVOLL

INVOICE: 005198

HES CONTACT: Lee Lambert

DATE: 11/21/2003

PURCHASE ORDER # 82845240

DESCRIPTION:

OFF-SITE  
JOB# 890B906300

SHIPPER# 9999

ITEM CODE	QUNT.	UNIT PRICE	AMOUNT
(187 HRS) STR TIME SORTING HOURS-\$19.50/HR	3646.50	\$1.00	\$3,646.50
(32.5 HRS) OVERTIME SORTING HOURS-\$25.35/HR	823.88	\$1.00	\$823.88
PERIOD ENDING 11/23/03			
TOTAL AMOUNT			\$4,470.38

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

**DELPHI SAGINAW STEERING SYSTEMS**  
**3900 HOLLAND AVE.**

Saginaw, MI 48601

ATTN: GREG ROVOLL

INVOICE: 005216

HES CONTACT: Lee Lambert

DATE: 11/28/2003

PURCHASE ORDER # 82845240

DESCRIPTION:

OFF-SITE

JOB# 890C906300

SHIPPER# 9999

ITEM CODE	QUNT.	UNIT PRICE	AMOUNT
(94.4 HRS) STR TIME SORTING HOURS-\$19.50/HR	1840.80	\$1.00	\$1,840.80
(5 HRS) OVERTIME SORTING HOURS-\$25.35/HR	12.68	\$1.00	\$12.68
(32.4) DOUBLE TIME SORTING HOURS-\$35.10/HR	1137.24	\$1.00	\$1,137.24
PERIOD ENDING 11/30/03			
		TOTAL AMOUNT	\$2,990.72

**Remit Payment To:**

Comerica  
 Department # 274201  
 H.E. Services Company  
 P.O. BOX 67000  
 DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

DELPHI SAGINAW STEERING SYSTEMS  
3900 HOLLAND AVE.

Saginaw, MI 48601

ATTN: GREG ROVOLL

INVOICE: 005454

HES CONTACT: Les Lambert

DATE: 12/07/2003

PURCHASE ORDER # \$2845240

DESCRIPTION:

OFF-SITE  
JOB# 890D906300

SHIPPER# 9999

<u>ITEM CODE</u>	<u>QUNT.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
(193 HRS) STR TIME SORTING HOURS-\$19.50/HR	3763.50	\$1.00	\$3,763.50
(18.3 HRS) OVERTIME SORTING HOURS-\$25.35/HR	463.91	\$1.00	\$463.91
(21) DOUBLE TIME SORTING HOURS-\$35.10/HR	737.10	\$1.00	\$737.10
PERIOD ENDING 12/07/03			
		TOTAL AMOUNT	\$4,964.51

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

## SHIPPER / INVOICE

**Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing****H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400**

Delphi  
3900 Holland Ave  
Saginaw, MI 48601  
United States

Invoice Number 004169  
Invoice Date October 31, 2003  
PO Number S2B02595  
Contract  
Job Description: 89-0-09063-00

Page 1 of 1

Manager LEE LAMBERT

Job Description: Sort Brgs for Cracks-Delphi

	Current Qty	Rate	Current Amount
Straight Time Sorting	1.00	8,326.11	8,326.11
Invoice Total			<u>8,326.11</u>

Remit Payment To:

Comerica

Department # 274201

H.E. Services Company

P.O. BOX 67000

DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

10/27/03

Greg turned in  
faxed copy  
to purch.

DELPHI SAGINAW STEERING SYSTEMS  
3900 E. HOLLAND AVE.

SAGINAW, MI 48601

ATTN: Greg Ravoll

INVOICE:

M99999

HES CONTACT:

Lee Lambert

DATE:

10/27/03

PURCHASE ORDER #

DESCRIPTION:

OFF-SITE

JOB# 8900906300

SHIPPER# 99999

<u>ITEM CODE</u>	<u>QUNT.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
STRAIGHT TIME SORTING HOURS	1063	\$19.50	\$20,724.60
OVER TIME SORTING HOURS	217.6	\$25.35	\$5,516.16
DOUBLE TIME SORTING HOURS (REF. SORT BALL BRGS FOR CRACKS WITH MICROSCOPE @ DELPHI)	90.3	\$35.10	\$3,169.53
TOTAL AMOUNT			\$29,410.29

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

SHIPPER / INVOICE



Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400

Delphi  
3900 Holland Ave  
Saginaw, MI 48601  
United States

Invoice Number 004168  
Invoice Date October 31, 2003  
PO Number S2B02595  
Contract  
Job Description: 89-0-09063-00  
Page 1 of 1

Manager LEE LAMBERT

Job Description: Sort Brgs for Cracks-Delphi

	Current Qty	Rate	Current Amount
Straight Time Sorting	1.00	29,410.29	29,410.29
Invoice Total			<u>29,410.29</u>

Remit Payment To:

Comerica

Department # 274201

H.E. Services Company

P.O. BOX 67000

DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_



A Division of H.E. Services

3870 E. Washington Road, Saginaw, Michigan 48601  
Bus. (989) 758-0950 Fax (989) 758-0954

TO: Delphi Automotive Systems

DATE: 9/03/03  
QUOTE #: 2129  
VALID FOR 30 DAYS

ATTN: Purchasing / Greg Rovoll

We are pleased to submit the following quote:

<u>Qty</u>	<u>Part #</u>	<u>Description</u>	<u>Unit Price</u>	<u>Total Price</u>
TBD	N/A	Straight Time Sorting Hours	\$19.50	On-Going
TBD	N/A	Overtime Sorting Hours	\$25.35	On-Going
TBD	N/A	Double Time Sorting Hours	\$35.10	On-Going

**Grand Total: \$TBD**

Note: This Quote is for sorting Ball Bearings for cracks using microscopes.

Please reference our Quote # on your Purchase Order. By issuing a P.O., you are agreeing to the above listed terms.

Thank you for the opportunity to provide this quote.

Sincerely,

Lee Lambert  
Vice President / Inspection Operations

#1000

09063

# Sorting Kick-off Sheet

P.O. #: \_\_\_\_\_

\* ☐ New Customers please check here  
& fill in bottom of form

Company Name: Delphi Saginaw PH#1

Contact Name: Greg Rowell Phone #: 757-3095

Part #: \_\_\_\_\_ Part Name: Ball Bearings

Description: Sort Balls for cracks - we are to  
supply 3 people and two microscopes

\*Bill to Address: \_\_\_\_\_

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Signature

Garis Rogers

Date

7/28/03

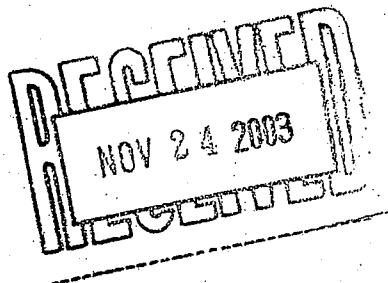




**PRINCE**  
MANUFACTURING

November 21, 2003

H.E. Services  
5117 S. Dort Hwy  
Flint, MI 48507



Dear Sir or Madam:

The following invoices were billed to Prince Manufacturing in error. See attached email from Stan Patterson dated November 10, 2003. According to this email and conversation, the lock module containment to check rotation, because of the short shots, is a Delphi responsibility. I am not positive of the billing address. However, you may start by sending them to:

Delphi  
Attn: Dale Kowaleski  
3900 Holland Rd  
Saginaw, MI 48601-9494

Sincerely,

Douglas J. Brink

Corporate Controller

enclosure



19 W 8TH STREET, SUITE 200, HOLLAND, MI 49423  
P.O. BOX 2519, HOLLAND, MI 49422-2519  
PHONE: 616-494-0502 FAX: 616-494-9361

**Doug Brink**

---

**From:** Stan Patterson [SPatterson@princemanufacturing.com]  
**Sent:** Monday, November 10, 2003 12:04 PM  
**To:** Doug Brink  
**Subject:** Lock module containment

Doug,

Per our conversation last Friday, we are not responsible to paying the containment costs. On Tuesday, October 21st, I spoke to Sybil Chernek, Delphi SQE, and Paris Rogers, HE Services, about sending the lock module containment bill to Delphi.

Stan Patterson  
Prince Manufacturing - Oxford  
Office: (248) 628-2778  
Mobile: (248) 830-4008



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

RECEIVED  
OCT 20 2003

BY: \_\_\_\_\_

Prince Manufacturing  
19 W. 8th Street

HOLLAND, MI 49423

ATTN: Accounts Payable

INVOICE: 003293

HES CONTACT: LEE LAMBERT

DATE: 09/22/03

10/30 Blank PO

PURCHASE ORDER # 2038

DESCRIPTION:

JOB# 8900907200 SHIPPER# 99999

ITEM CODE	QUNT.	UNIT PRICE	AMOUNT
STRAIGHT TIME SORTING HOURS	212.0	\$19.50	\$4,134.00
CHECK LOCK MODULES (SHORT SHOTS)			
FOR ROTATION AT YOUR FACILITY			
WEEKENDING 9/14/03			
TOTAL AMOUNT			\$4,134.00

10/29  
JB

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_